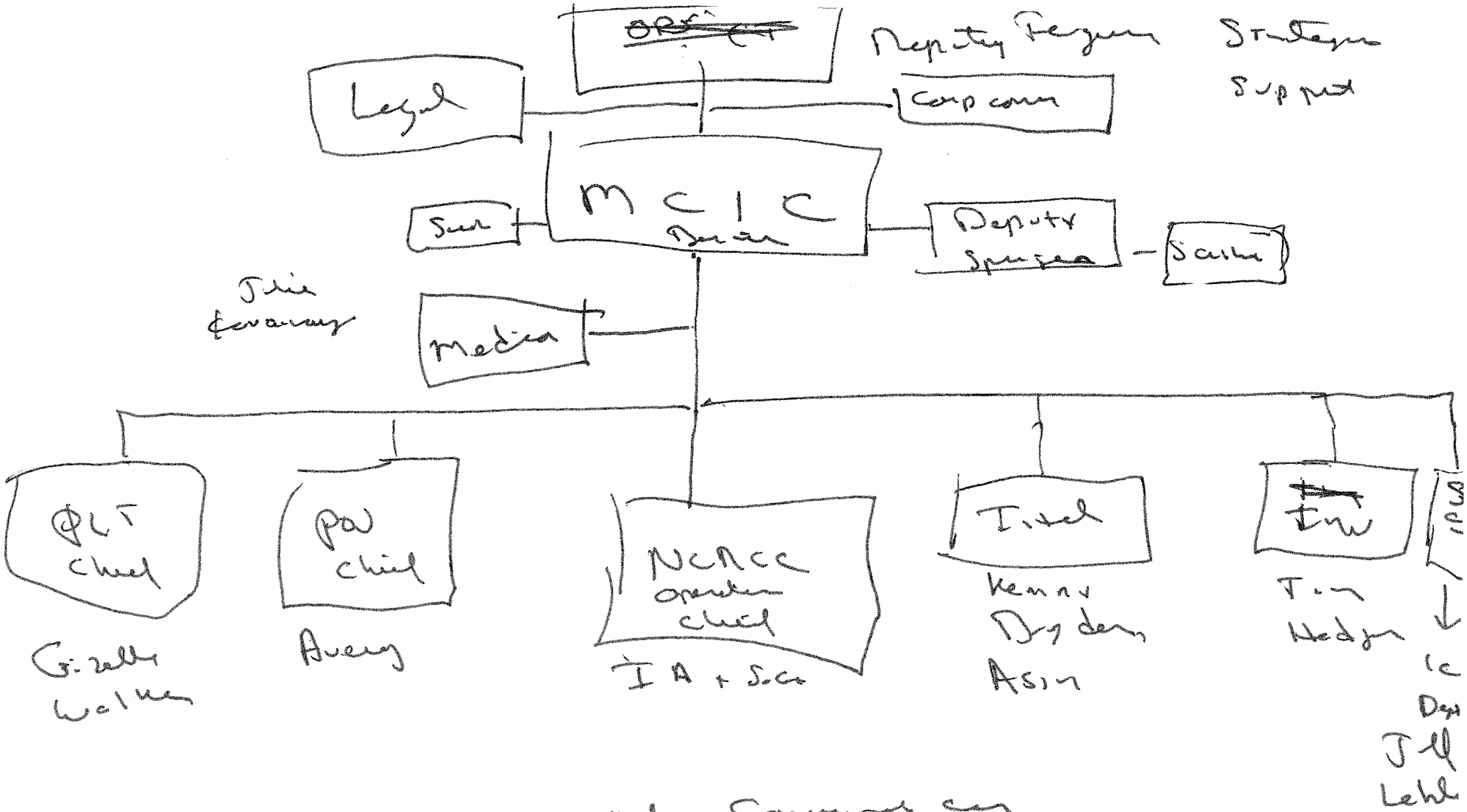
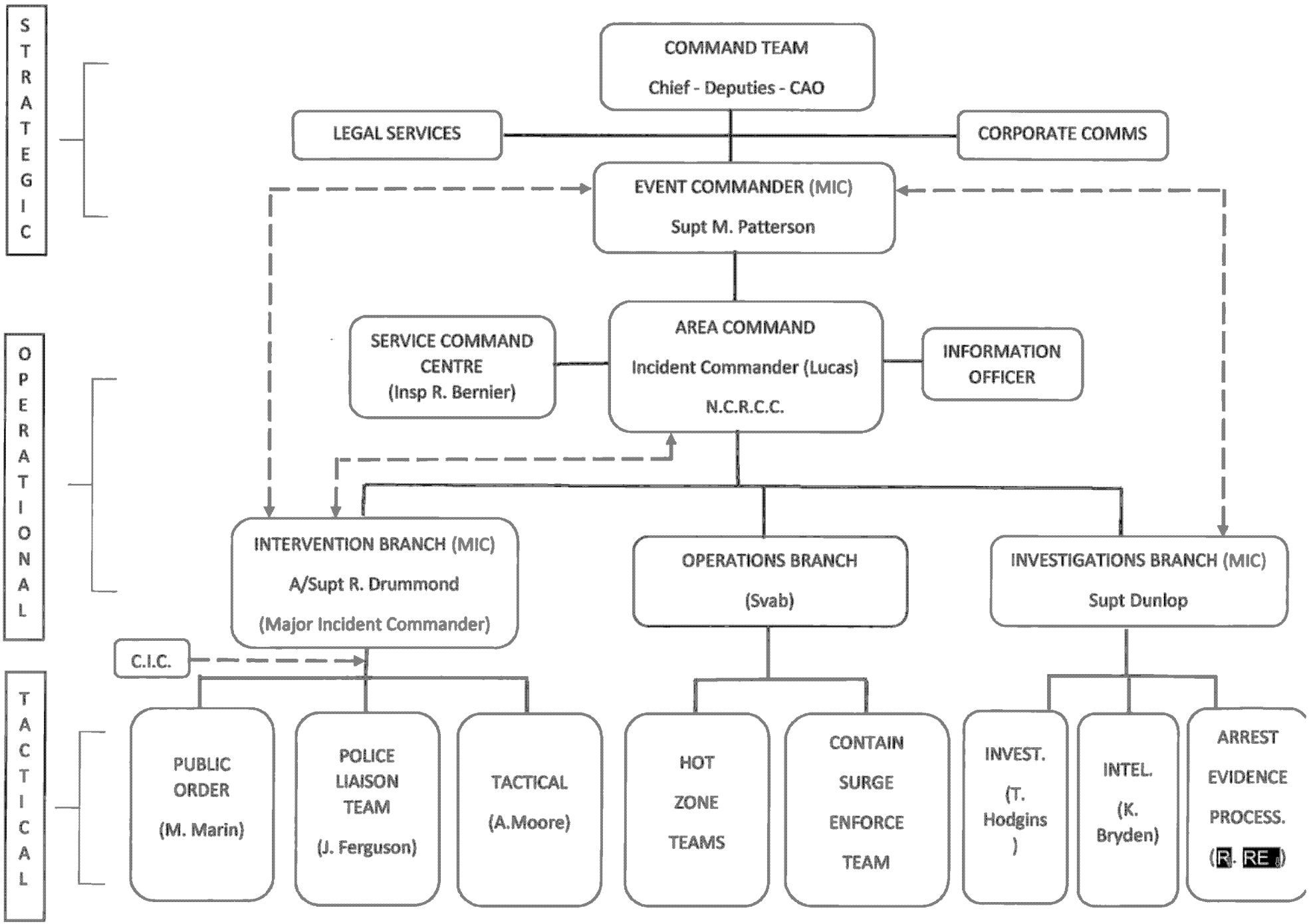


Command Communication

Stabilize phase → Action Phase → SMEAC → Maintenance phase → Deactivate

CONVOY DEMO 2022 – OPS INCIDENT COMMAND & CONTROL STRUCTURE (Incl MIC Model)



Freedom Convoy 2022
February 11/2022
Scribe: L. St-Armand.
Event Commander: Supt Bernier

Time	from	to		Notes
1300			Scribe o/s Supt Bernier's office in Com Ctr (Central) for briefing on situation.	
			Initial Request from D/C Ferguson @ apro 1300hrs on Feb. 10th/22 asking to take over roll of Event Commander. Advised her at that time that I had been working 8 days straight averaging 3 Hrs of sleep/Day and that I required some rest before taking on that role. Also expressed concern about taking on that role given the dynamics and involvement of the Command team. Concerned with who was on what positions within the command control positions. I asked for time to think about it. @ 1419 Hrs received text that DC needed answer soon.	

1 of 18

time	from	to		Notes
			I advised her that I would consider taking this on. but would need to discuss rest period, arisa a proper command / control model. Requested a Deputy event commander to support me as well as building a proper team. D/C said absolutely whatever you need Rob. I said that would include who I need as dicident Comanders she replied - you build your team. Asked that the transfer of command be @ the earliest tomorrow at the end of day as I needed rest. Supt Patterson had ordered me to Forad rest. specifically asked to have the Chief hold off on saying anything so I could have a chance to speak to	requested + supt rank

time	from	to		Notes
			Sgt Patterson. @ 1733 Hrs. D/C notified by text that the Chief has told Patterson and dismissed him as Event Commander. I expressed to D/C my concern is my ability to get rest being put in this position now. I was asked to attend Command team meeting @ 1745 Hrs. the Chief announced to everyone on the call that Patterson was no longer Event Commander and I was. There appears to be miscomprehension of the Command/Control model by the terms he was using - ~~I went home~~ @ 1924 Hrs (while still @ SCC) advising that D/C Ferguson was put on 2 days forced rest and that I needed to wrap things up in the	@1858 Hrs advised that Bell was working on order from Bell but stopped by D/C Ferguson

3 of 18

time	from	to		Notes
			SCC and transfer to somebody and to get Home to get some rest and get at it in the morning (Feb 11/22). I advised him again that I was quite concerned how exahsted I was and I would do my best but would get some sleep and call him @ 1000 hrs in the morning. He said no problem.	Speaking To DC Bell
			@ 0900 hrs this morning I was summond into command team call out of my sleep joined but because of my incoherent state I left the call - advised Supt Drummond by text to advise the Command team I was not in any steppe to go on the call. Rob Drummond acknowledged Also advised Drummond that	By Chief Ex-O Kevin Mahony

fol 18

time	from	to		Notes
			because of my state I would only call D/C Bell at 1230 hrs. @ 1050 hrs reached out to Insp. ~~Springer~~ Springer and requested meeting with him for 1400 hrs @ CFB Elgin and requested he pull all Mission Statements from previous Blockades in Ontario. Advised him that I wanted the right Mission Statement for this operation. In discussion w/ Insp. Springer we agreed that Command Post would be set up in The NCRCC objectives of today: #1) Insp Springer and I to meet on our own to establish Mission Statement. #2) Insp. Springer and I to establish new Command/ Control structure #3) Insp. Springer and I to	

time	from	to		Notes
			pick our command table. and pick who our Incident Commanders will be in order for this to be Sustainable #4) determine messaging to OPS and all services attending. #5) strategize as of what we need to do right now to be prepared for tomorrow #6) ~~tuhhee~~ discuss where we stand w plans and do we need new plan writers #7) need more rest before settle into groove tomorrow. @ 1118 Hrs Insp. Springer adv. that "Sgt Matt Cacchione was working on it - if we can relocate more - POU at their table - PLT work spot - Command table w tons of connectivity and 4 Landlines" @ 1330 Hrs I called D/C Bell who did not answer.	

1 of 10

Time	from	to		Notes
			texted him to call me when free. @1240 hrs D/C Bell called me back and asked me what I was doing and that he has Bob Drummond covering for me for the time being and to try to get as much rest as I can. I advised him that in light of the Chief removing Supt Patterson last night it put myself and the organization in a risky position with no event Commander and no transition. I advised D/C Bell that I have taken steps to arrange meeting w Insp. Springer to start planning and implementing a re-structure. At that point I could hear chief Sloly's voice in background giving directions and D/C	

			Bell had to end the call.
1333			End of briefing on situation.
1333			On preperation of meeting w Insp. Springer printing copies of approved existing Operational plan * by Supt Patterson. printing existing Command/ Control Chart. Need to work on list of who I need to me @ all times when engaged on the event
1336.			* scribe. (primary L. St-Arnaud)
			* Media OPS person (Julie Kavanagh ?)
			* Admin Assistant to manage phone calls/emails (Abby Gagnon ?)
			* IT section (TBD) Support
1400			meeting in TOC room 474 Elgin w Insp. Springer/scribe (OPP) Crowe / Supt Bernier / scribe (OPS) St-Arnaud.
1404	Springer	E/C	Command Post set up @ NCRCC Sending by email CCT presentation

3 of 18

time	from	to		Notes
			used in the past.	
1408	E/C	Springer	will be asking for resources as needed if possible/reasonable (ei: plan writters).	
1409.	Springer	E/C	weekend #3 - we can try working on compression to negotiations/communications own Wellington/canal to river to Bronson to 417 anyone who wants to do anything in that area has to run it through you.	
1409	E/C	Springer	Everything we do it must align w mission - important to have a robust/clear one.	
1439	E/C		Develop hand out of SMEAC (insert that sticks into notebook)	
1501	E/C		Using an integrated response, the Ottawa Police and policing partners will keep the peace, inforce legislation, maintain pubic safety for the duration of the Ottawa truck demonstrations with the utmost respect to the individuals Charter of	

time	from	to	Freedom	Notes
			Rights, to peaceful assembly, Freedom of speech, order and Community safety and well being.	
1524	E/C.		Mission objectives include:	[redacted]
			• prioritizing public safety in all our deployments.	
			• maintaining public order and preserving the peace.	
			• remaining neutral where possible and facilitating the building of trust between police, participants and the Community.	
			• endeavour to provide safety and security for public and emergency services personel	
			• minimizing disruption of Ottawa residents, business and visitors.	
			• Undentifying and assessing threats and risks and developing contigency plans to mitigate where required	

time	from	to		Notes
			• providing security commensurate to the treat Level • enforcing laws and investigating offences where warranted while respecting the democratic freedoms of thought, belief, opinion, expression and peaceful assembly. To maintain police neutrality at all events, no ribbons, pins, wrist bands or other items promoting awarness of any cause shall be worn by members assigned to work at these events.	
1603	Maria Chief	E/C	needs number count of officers on the ground (OPP/RCMP).	
1610	E/C	Maria. Chief	Currently on the ground 30 OPP / 20 RCMP.	
1620	E/C	Springer	Get in touch w Gisele Hooker (PLT) as you have rapport being from your service	

1 of 18

time	from	to		Notes
1638			once we have enough staffing from the outside ~~the~~ agency support we will be ~~transition~~ moving CSET function to be managed by Command Ctr and the operations commander.	
1705	E/C	D/C Bell	meeting in executive office. (Bell / Bernier). → need to have command of anything related to Demo → ~~to~~ mission in parallel to provincial events → proposing a new Command/ Control chart. (asking for people @ table.).	
1709	Bell	E/C	I like and I need you to look @ tomorrow • moving fwd D/C strategic support. anyone need to speak to me through D/C • Media person (Julie Bourgault) • Intell person • Invest person • SCC person	

Back 18

time	from	to		notes
			• would like to put out msg to organization w command mission and main action plan.	
1712	Bell	E/C	• I will support you with all these asks.	
			Need someone to filter info or chase info for the chief. (would take load off DC Ferguson) information management person.	
1715			Main Action Plan: Negotiate a peaceful resolution and demobilization (de-escalate) of the Ottawa truck demonstrations	[redacted]
1716		—	Executive meeting (remotely).	
1717	Lucas		larger crowds (400-500 people) foot print hasn't changed.	
1718	Drummond		move some trucks out of Rideau/Russell (pick up). French group not cooperative.	
1720	Bell		intell - tracking trucks coming out of Quebec - consistent w activity we saw last weekend.	
1721	Chief		what will we do to prevent others to come to our city and add to numbers? (traffic plan)	

Bell 18

Sam

time	from	to		Notes
1723	Drummond		got info from toronto but haven't had a chance to look @ it.	
1747	E/C	Chief	Groulx came up w/ 8hr assessment to be able to move on this per day	
1749	Chief		I need stats/numbers.	
1754	E/C		no line of sight on plans/strategic planning for the next few days I will be in Command of the footprint and anything affiliated to the event New Mission Statement in line to what is going on other places in province	
	Bell	E/C	sent it in email - will discuss in meeting tomorrow 9AM	
	[redacted] E/C		Read Mission Statement I sat w/ Insp. Springer and came up w/ new Command and control → will email it to group. will focus objective of main action plan My needs are: → strategic level command	Role + Resp. Not to be involved in operational level

Dan

time	from	to		Notes
			- Media person	
			- intell	
			- invest	
			- SCC rep.	
1800	E/C		requesting to send message that I am taking command + Mission Statement + main action plan	
1801	E/C		as quickly as possible I need someone to develop a note book size insert w mission / main action plan / Authorities	*
1812			Negotiations / RT to adjust strategies accordingly	
1814	E/C	Chief	just to point out other services are sending but with strings attached	* Not doing full duties of Police officer (Static - patrol only)
1815	Chief	E/C	I'm ok w everything you said / requested - with your email add org chart and Mission.	
1816	Chief	E/C	Any changes to the Org chart I need to know.	
1820			end of meting	
1824	E/C	Maloney	to get org. chart done	*

5/18

time	from	to		Notes
1847	E/C		met on the side w Chief -- he has approved everything U requested.	
1953			d/s @ CP @ NCRCC. checked in with room.	
2107	Springer	E/C	call from A/S/Set Walker	

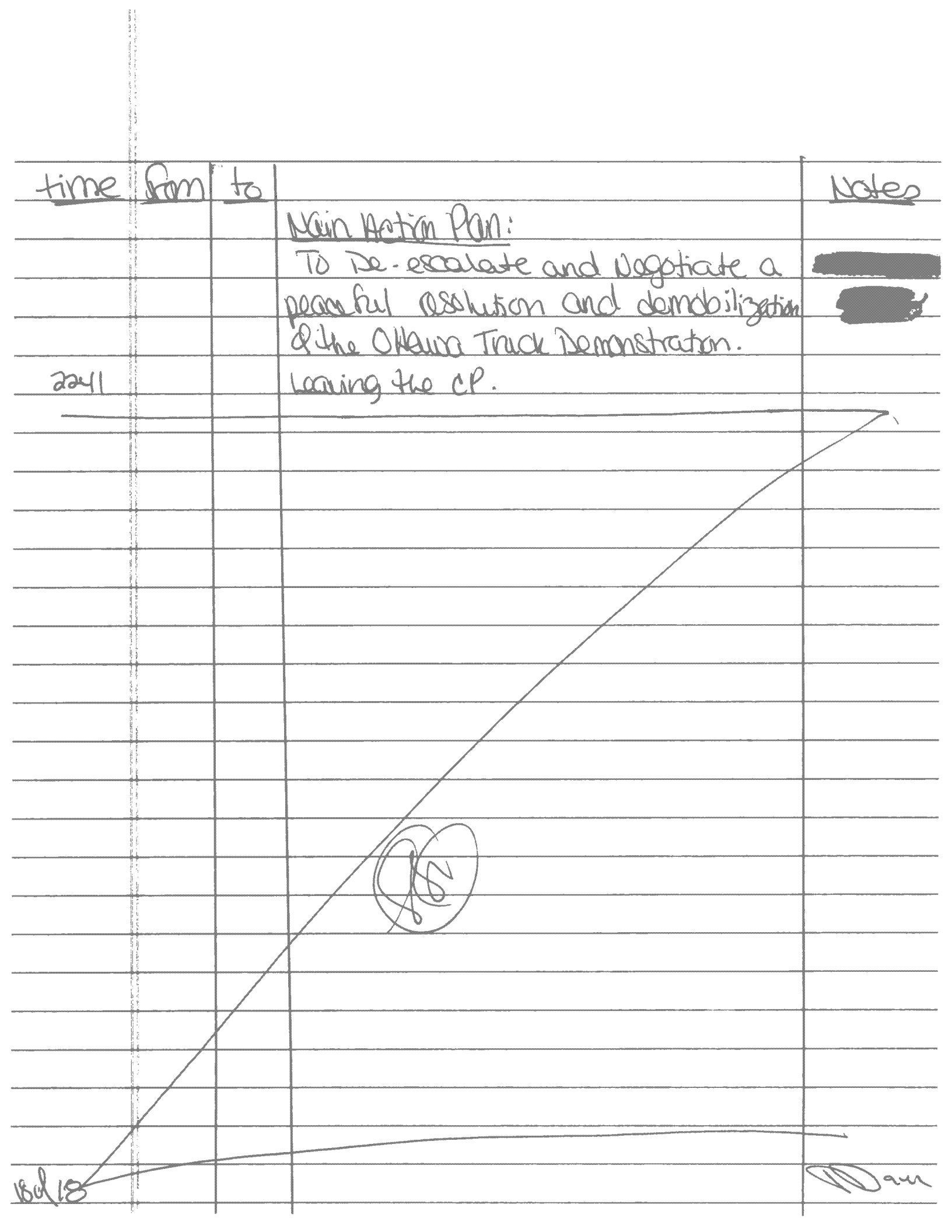
REDACTED

Wed 18

time	from	to		Notes
2120	E/C	Bell	briefed him on the letters for Windsor and potential letters for Ottawa.	
2159	POU Flanagan	E/C	POU ressources on the ground now: Durham / York / Peel POU ressources for the weekend: York/Durham/OPP/OPS	
220	Flanagan	E/C	Some of the positive actions we are taking is actualy escalating things w the group of protesters.	
2216	E/C	Legal	emailed new Org. Chart / Mission Statement (reviewed) and main action plan: Mission: Using an integrated response, the Ottawa Police and policing partners will keep the peace, enforce Legislation, maintain public safety for the duration of the Ottawa truck demonstration, with the utmost respect to the individuals Charter of Rights and Freedoms w priority on community and emergency services personel safety and wellbeing	[redacted]

7d 18

time from	to		Notes
		Main Action Plan:	
		To De-escalate and Negotiate a [redacted]	[redacted]
		peaceful resolution and demobilization	
		& the Ottawa Truck Demonstration.	
2241		Leaving the CP.	



18d/18

Dan